



# Supply Chain Relationships

Since it was founded in 1964 the Kenard Group has evolved into a thriving and diverse organisation, specialising in subcontract precision engineering and manufacturing software technology, supplying some of the world's largest OEMs in Aerospace, Defence, Communications and Oil & Gas. Our two manufacturing divisions offer specialist precision engineering capabilities that are increasingly making the Group a critical part of the supply chain. Our full service offering now extends from the machining of customer's materials to complex project management of assemblies, encompassing a wide range of disciplines such as non-destructive testing, heat treatment, chemical processing, painting and assembly.



## The SC21 Programme

Through the SC21 programme the Kenard Group aims to deliver benefits across the industry by increasing the efficiency and effectiveness in the way it engages with its extensive and diverse supply network.

Kenard actively subscribes to the Supply Chain Relationships Code of Practice, demonstrating its commitment to improving supply chain performance and reducing risk. The company recognises that it can not act independently of its customers and suppliers, and that the way in which it communicates and interacts within its supply chain can contribute to our industry's ability to compete and increase its share of world markets. Through the adoption of a robust, closed-loop, relationship management process Kenard has established and promotes an environment in which all our stakeholders understand and work towards shared objectives involving regular reviews at operational and strategic levels.



## Continuous Improvement

With a corporate culture dedicated to excellence and continuous improvement, Kenard strives to ensure that we are responsive to changes in industry and continue to meet customer demands. We shall always endeavour to:

- Work openly and transparently through sharing information and working collaboratively
- Avoid duplication and waste
- Pursue the most competitive solutions for our customers
- Encourage innovation and investment with all partners to develop competitive value chains
- Maintain an integrated approach to the entire project lifecycle

For more information visit the SC21 website [www.adsgroup.org.uk](http://www.adsgroup.org.uk) and download an implementation guide



## Working Together

The five elements of the Supply Chain Relationships Code of Practice:

**Communications** - Kenard will work transparently, encouraging information exchange throughout the project lifecycle, in order to define and understand shared strategic aims

**Through life capability management** - Kenard will actively engage with all functions of the supply chain, including procurement, engineering and finance, throughout the lifecycle of the project, product or service. Transparency will be encouraged, with planning and forecast data made available

**Continuous Improvement** - Kenard will embed a lean culture and deploy best practice processes. Performance measurement will be used to develop strategies to increase the rate of process improvement

**Commercial agreements** - Kenard will conduct all relationships with openness and clarity with a clear focus on delivering on commitments

**Ethical Practices** - Kenard will ensure all business is conducted in a principled manner with the highest degree of personal and business integrity

**Delivering the SC21 Plan** - As a signatory to the SC21 programme, Kenard accepts its adherence to these commitments will be tested annually and that its performance will be measured and published. The company will also encourage industry colleagues, including customers and suppliers, to join SC21 as both signatories and active participants.

## Our Commitment

By signing up to SC21 Kenard is committed to ensuring that all business is conducted in a principled manner, with the highest degree of personal and business integrity.